

Sept 25th 2019

Experiencing Ownership

New Models: From One-Time Ownership to Subscriptions and Rentals

Luxury Daily

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Agenda

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Luxury Purchases: New and Second-Hand

Luxury Rentals

Part-Ownership and Subscriptions

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Circular Economy

Linear Economy



Recycling Economy





AITIANI

Circular Economy





The population





United Kingdom

United States

France

N

169

168

147



\$205,000

Median HHI*

Female	Male
53%	47%
18-39	40+
42%	58%

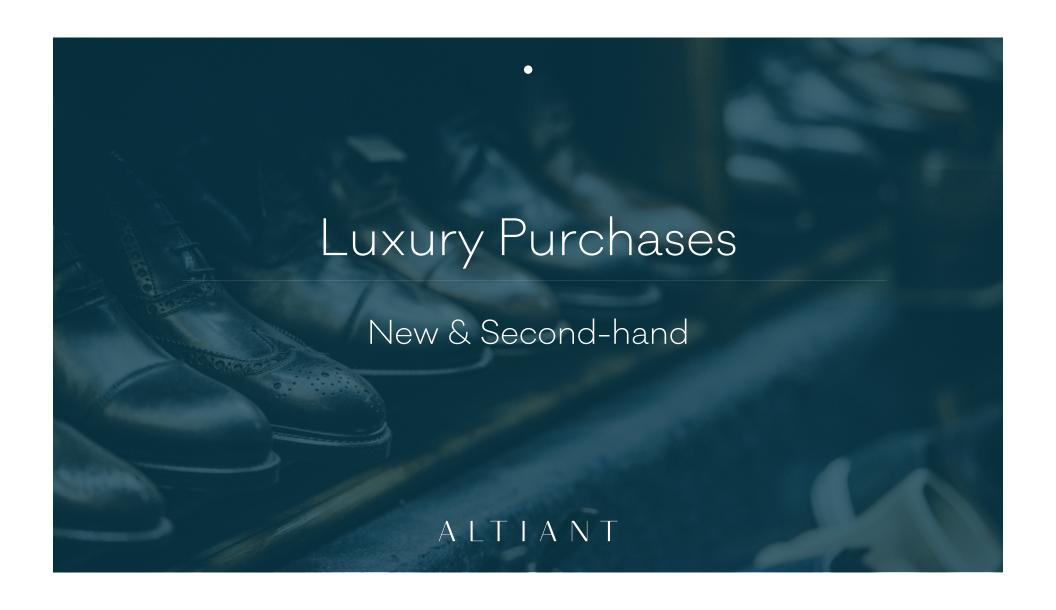


\$711,000

Median IA*

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* when currencies converted to \$USD



The rise of digital has changed purchasing habits

9/10

use digital TV/films

7/10

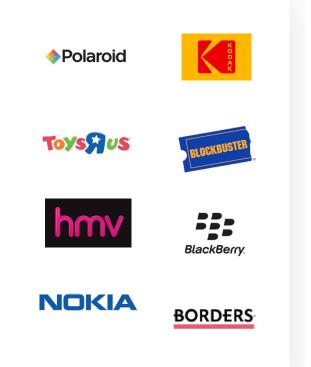
use digital music services



Netflix is fast approaching 150 million subscribers



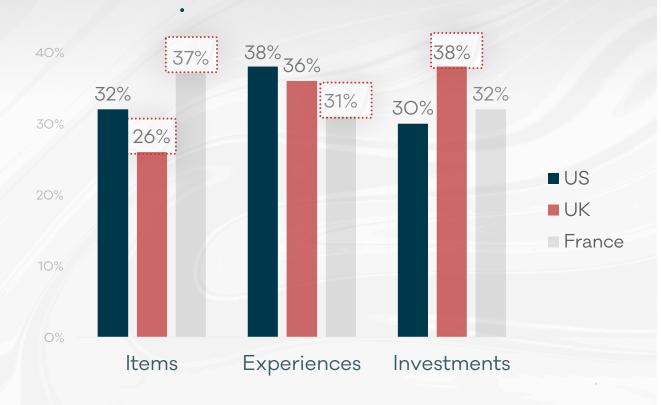
Spotify now has almost 225 million monthly active users



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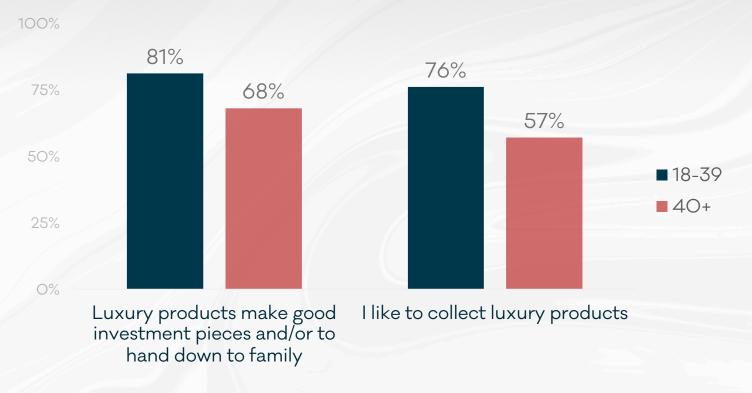
Luxury experiences and products appeal equally

Imagine you have £/\$/
€ 10,000 to spend or invest solely on luxury within the next month. Approximately how would you divide spending (or investing) this on luxury goods/services?



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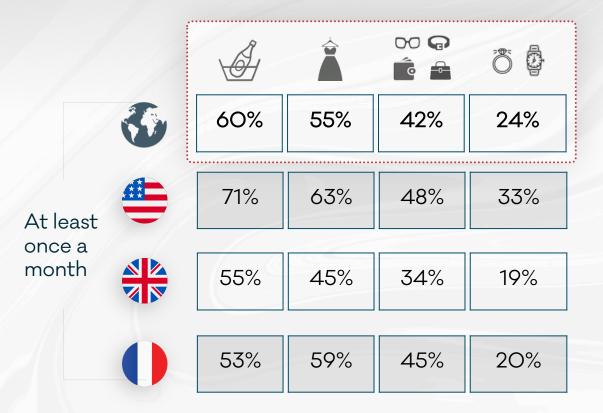
Under-40s see value in owning timeless luxury products



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Brand new luxury products remain popular in all three countries

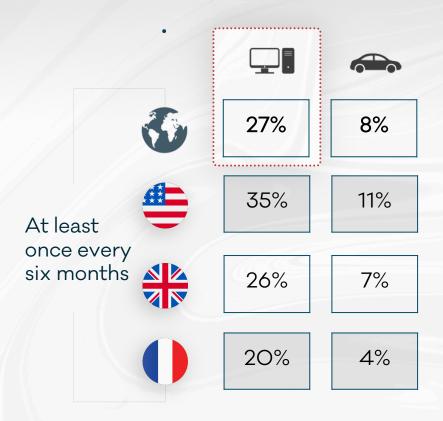
Typically how often do you purchase brand new luxury goods in the following categories?



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Brand new luxury products remain popular in all three countries

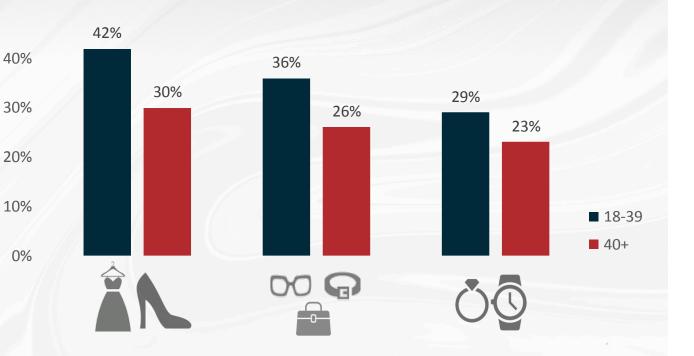
Typically how often do you purchase brand new luxury goods in the following categories?



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46% purchased second-hand luxury goods last year

Have you bought second-hand luxury goods in any of these categories within the past year?



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Second hand operators increase in number

Vestiaire The Real Real BAG BORROW STEAL



use T

l use The RealReal and Vestiaire because I can trust their authenticity, they have a huge selection, and they make returns very easy. They frequently have the same exact items that I have in my closet, and in better condition than mine.

— LuxuryOpinions® member

Second-hand shaking off its stigma

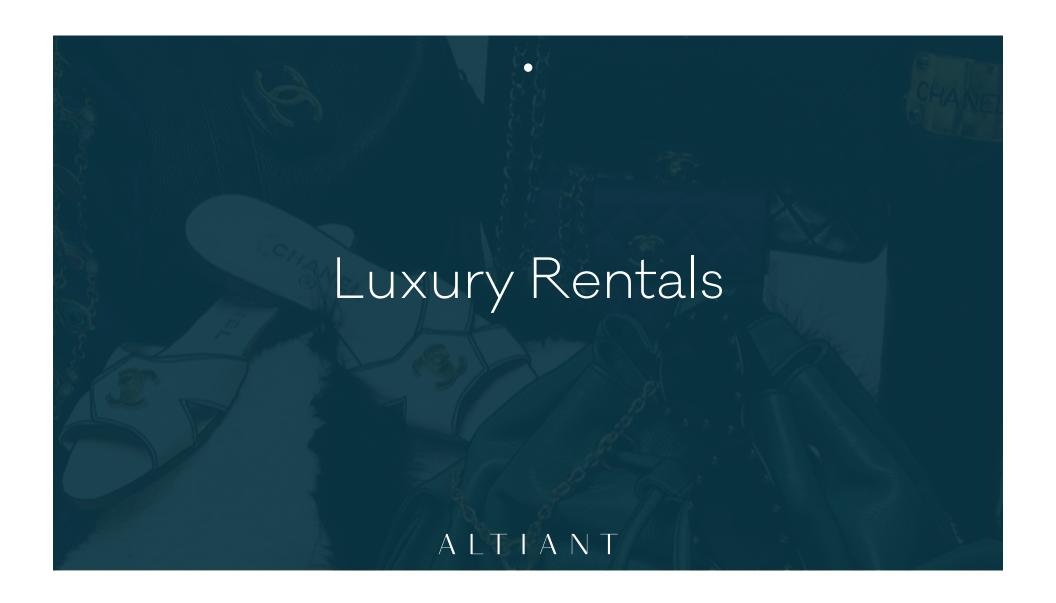
Do you agree or disagree with the following statements about product ownership?

Only 16% think there is a stigma attached to wearing second-hand luxury goods

34% think that luxury brands at lower prices (e.g. second-hand/rentable) makes them less desirable

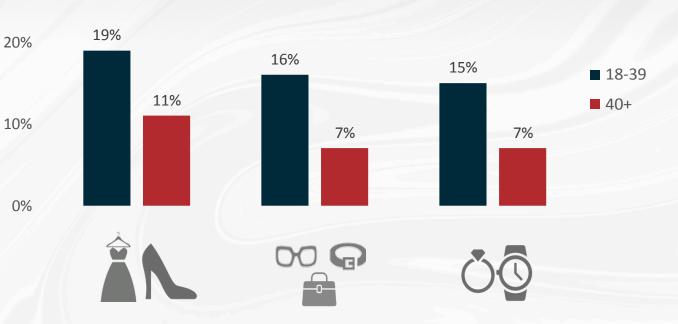


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One in five rented luxury products last year

Have you rented/
leased luxury goods in any of these categories within the past year?



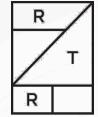
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Luxury rental competition hots up



FRONT ROW





LE TOTE

MY WARDROBE HQ

BUY & BOILOW

RENT THE RUNWAY



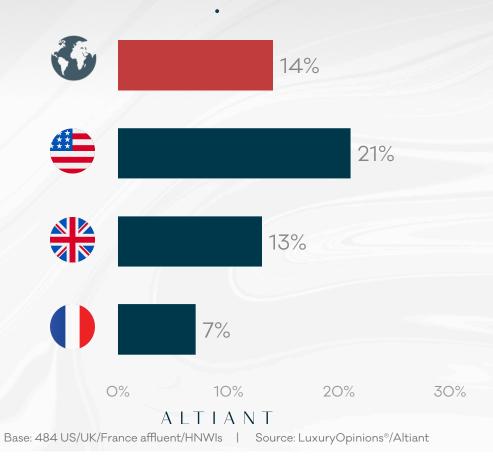




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'Wear once returns' open the door for rentals

Have you ever
purchased a luxury
product which you
only wore once
(eg. a social event)
before returning for
a refund?



27% of our sample already using resale specialists

What do you
typically do with
luxury goods
after you finished
using or wearing
them?

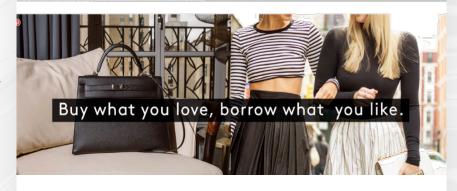


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Re-using luxury goods

TULERIE

What do you typically do with luxury goods after you finished using or wearing them?



51%

just leave used luxury clothes in their wardrobes

Luxury brands can drive the rental movement

Assuming they all exist, which of the following channels would you use to rent luxury goods?



Partnerships signpost the way forward



STELL/McC\RTNEY

The Real Real

Partnering to extend the lifecycle of luxury items. Join the consignment movement.

73%

are interested in selling used luxury goods directly back to luxury brands

Sustainability and Circular Economy resonate with many











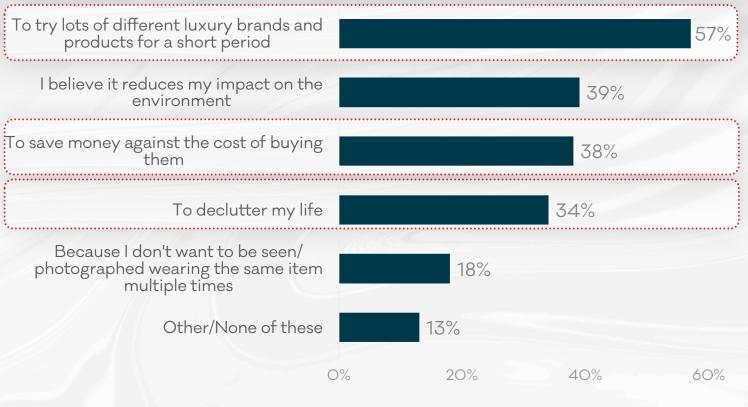
LVMH

39%

of luxury renters
would rent rather than
buy as they believe it
reduces their
environmental impact

'Experiencing the new' drives the rental market

Please tell us
why you would
rent luxury
goods rather
than buying
them.



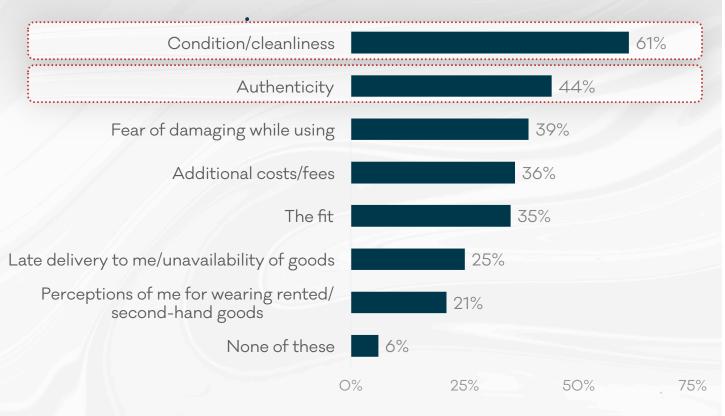
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Base: 318 US/UK/France affluent/HNWIs willing to rent luxury goods

Source: LuxuryOpinions®/Altiant

Cleanliness is the main deterrent to rentals

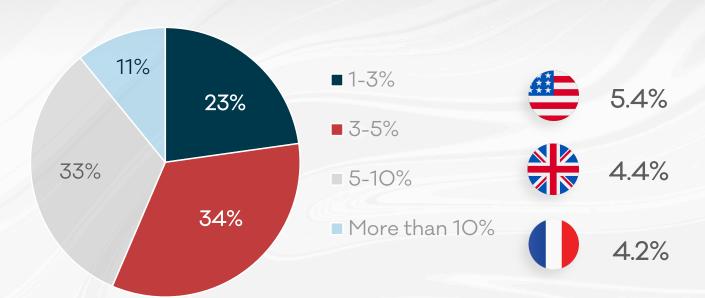
Which of the following factors (excluding brand and price) would deter you from renting luxury goods, or from renting them more often than you currently do?



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44% prepared to spend over 5% of retail price for rentals

What portion of the retail price would you be willing to pay to rent a luxury item for 4 days (eg. fashion, cars, fine jewelry)?



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Base: 391 US/UK/France affluent/HNWIs who would pay to rent a luxury item

Source: LuxuryOpinions®/Altiant

Part-ownership and Subscriptions

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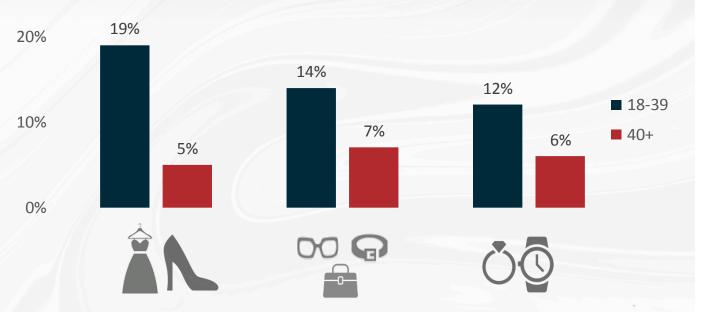
Part-ownership has high interest levels among non-users

How interested are you in part-ownership within the following luxury categories (owning a percentage of luxury products or services such as a timeshare)?

	Current part-owner	Do not currently part-own but interested in doing so	Do not currently part- own and not interested in doing so	
Property (eg. holiday homes)	28%	41%	31%	
Private transport (eg. jet, yacht)	14%	45%	41%	
Not opposed to part-ownership				
Art		54%		
Jewelry/watches		45%		
Designer fashion/shoes		33%		

Room for growth in luxury subscriptions

Have you subscribed to a sharing service of luxury goods in any of these categories within the past year?



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Various brands have become popular with our sample

Please tell us about which subscription box services you currently use or have recently used, naming the brands where applicable?



Premium

flowers





BALL

17% of our affluent sample use luxury subscription boxes

BLOOM&WILD

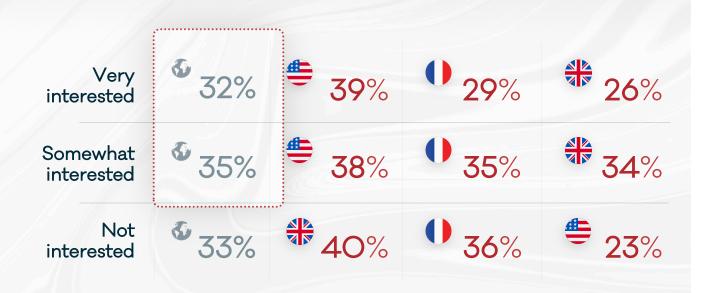
Subscriptions as an opportunity to engage new segments



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Americans most likely to be very interested in car rental programs

Would you be interested in a luxury car rental program for members (potentially instead of actually owning a car)? This would involve paying a monthly subscription and being able to rotate between driving 4-6 luxury cars per year. Would you be interested in such a scheme?



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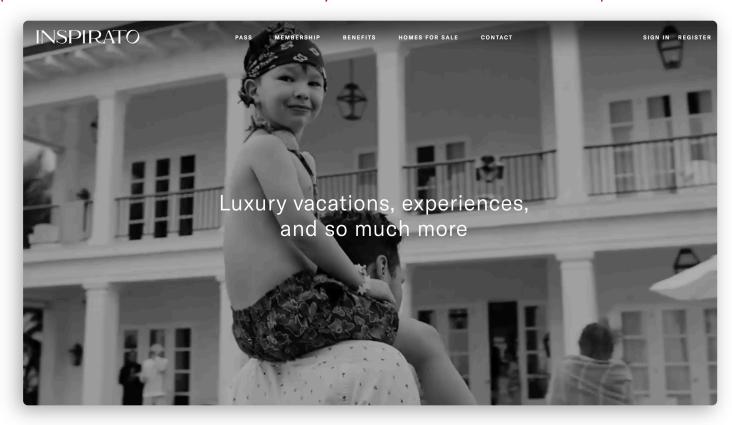
Americans also most likely to be interested in travel subscriptions

Would you be interested in subscribing to a luxury travel subscription in which there are no nightly fees or other expenses and all unlimited stays are covered by a subscription fee. If so, how much might you pay for a monthly subscription?

Up to \$2,500	29%	25%	27%	36%
\$2,501 – 5,000	23%	23%	27%	19%
\$5,001 – 7,500	11%	15%	10%	9%
\$7,501 – 10,000	7%	11%	6%	3%
More than \$10,000	4%	6%	2%	4%
Zero/Not interested	26%	20%	28%	29%

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Inspirato launches luxury vacation subscription model



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Key takeaways

1. A changing mindset

One in five rented a luxury product within the past year.

Only 16% say that there is a stigma in wearing pre-loved items.

34% think that luxury brands at lower prices makes them less desirable.

39% of luxury renters would rather rent than buy as they believe it reduces their environmental impact.

2. The Business Opportunities

Trying different luxury brands for short periods is the main enticement to rent (57%), with cleanliness the main deterrent (61%).

43% of luxury consumers are willing to pay more than 5% of the RRP to rent a luxury item for 4 days.

51% say their unused clothes remain in their closet, rising to 66% among French panellists.

3. About CX

Luxury brands' own stores (64%) and websites (55%) are the most attractive places to rent from, followed by resale specialist sites (36%).

Luxury subscription models can offer better control of the CX via bespoke options and possibilities to appeal to new segments.

73% are interested in luxuryholiday memberships and67% in luxury car rental models.

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Thank you

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