# Delivering a luxury experience driven by data

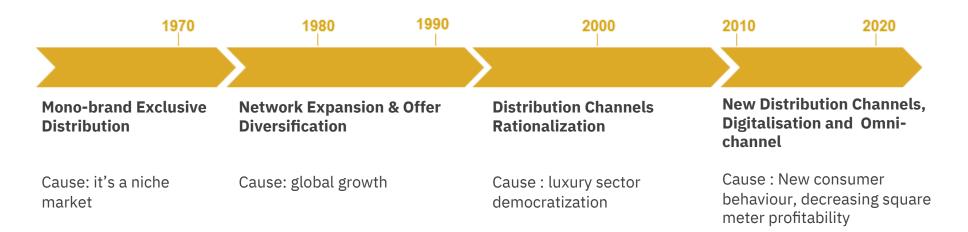
@Kiehner





## **Buying channels matter – and they have changed** Omni-channel: no more channel

## Luxury brand's distribution model evolution



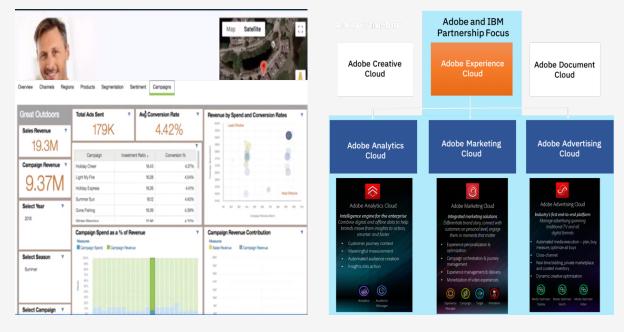
# Three key capabilities to deliver exceptional customer experiences

According to Forbes magazine, while 80% of companies believe they deliver "super experiences," only 8% of customers agree.

1. Leverage mobile in designing exceptional experiences

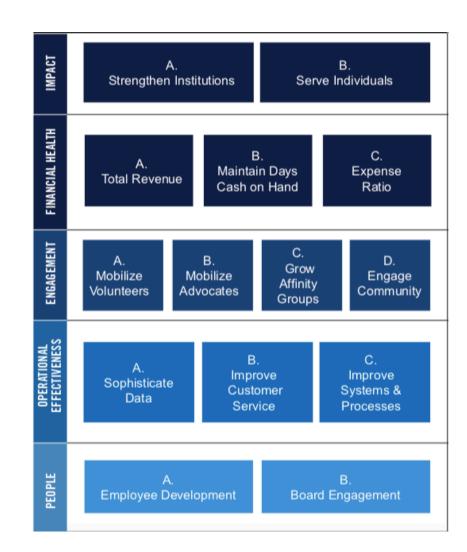


- 2. Orchestrate luxury customer journeys and optimize messages
- 3. Establish customer platforms to deliver the right messages



# Underscored and fueled by data

- Data Capture
  - Electronic/mobile platforms
  - CRM databases
  - Social
  - Third party
  - Sensors
- Marketing/email platforms
- Quality Assurance / Data rationalization
- Data Analysis
- Accessibility
- Collaboration



## Data based decision making – Data collection

#### SAKS



- At Fifth Avenue store, store associates are equipped with tablets using Tulip Retail technology.
- Tablets get access to catalogue discovery, personalization, purchase etc. The seller can help the customer during the whole journey.
- Precious information on clients behaviour are collected.

#### LOUIS VUITTON

	~ ~
VOTRE COMPTE	
J'AI DÉJÀ UN COMPTE	NOUVEAU CLIENT
E-MAIL*	Vivez une expérience unique un compte personnel.
MOT DE PASSE*	
Mot de passe oublié ?	
> IDENTIFIEZ-VOUS	> CREEZ UN COMPTE

- With "MY LV" (LV online client account) precious information & insights on clients are collected : purchases, wishlists, etc.
- **Push notifications** during searching and purchasing act to insist on **account creation**.
- Explanations on the **benefits** they will gain : **orders follow-up, purchases history, digital receipts**...

# 

- **« Sweet Link »** : **QR code** available on WeChat, in-store and website.
- Encourages customers to create their wishlist and share it on their social media profiles. Friends can then give advice.
- At the mean time Tiffant collects data on the clients profils and communicate.

## **Data based decision making** – Anticipating & rethinking preferences



With an electric eclecticism. #KrisGrikaite #PradaIndustreality #PradaPreFall18 #Prada365... Ver mais

Prada

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- Strategy is to use **big data** to anticipate their customers **preferences**.
- Usage of all data collected through interactions with clients on social medias, texts, Wifi, WhatsApp and WeChat.
- The goal is knowing their clients better to **push the right offers**.

**STITCH FIX** 

- The brand uses **AI and information** provided by customers to **design wardrobe ensembles for clients**.
- To do so humans & AI work together : AI will use same body type clients preferences to make recommendations and humans check if the decision conflicts with expressed preferences.
- 85% customers make repeat orders.



- Platform uses machine learning to find the best price for luxury products.
   By doing so they help optimizing conversion and sales.
- B2B platform allows merchants to sell items to online retailers WW.
- The AI program **tracks pricing** over thousands of data and then **price recommendations** is sent to the seller.

## Data based decision making – Supply Chain & Inventory

#### REFORMATION



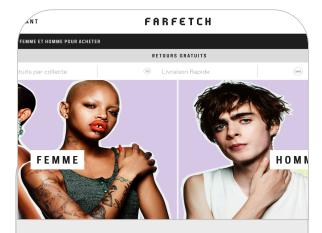
- Shoppers must select on a **digital screen** the items they want to try on.
- Once confirmed, the **order is sent backstage**. Once the cabin ready, customers are called to try the articles on.
- Shopping can be continued in the cabin and clothes are directly delivered.

#### NORDSTROM



- Inventory visibility both online and at the store level (Magno technology order management).
- Aggregate order information from **multiple channels** into a **single source accessible anywhere**.
- Increased efficiency in inventory and order promising.

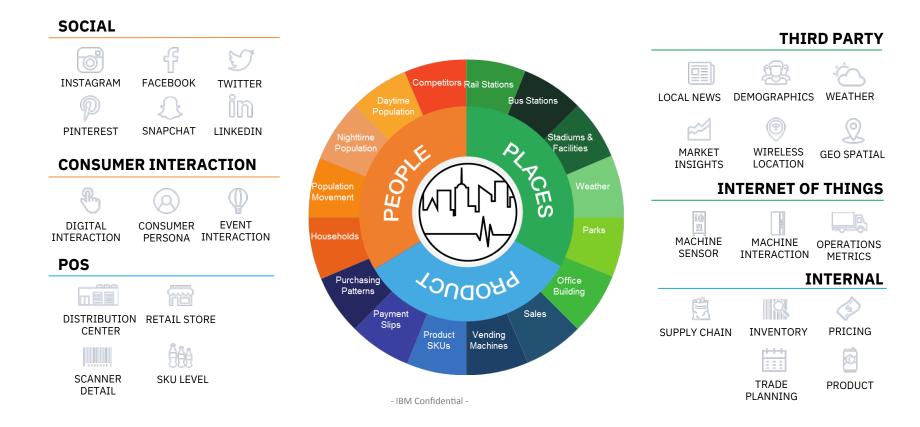
#### FARFETCH



- The online marketplace uses AI to improve supply chain visibility. Artificial Intelligence helps Farfetch's partners (1500 boutiques & overs 200 brands) to link their online and physical inventories.
- Services like click-and-collect and in-store returns and then made possible.

## AI to augment merchandising and supply decision

Dynamic and hyper local signals are captured combining inside-out enterprise view with outside-in hyper local view



#### CHANEL

## **Drive Supply Chain Optimization**

Business Challenge	<ul> <li>Chanel has stated that they need to improve in the following areas in order enable future growth:</li> <li>Driver-based COGNITIVE FORECASTS with SKU / door precision</li> <li>-Automated DATA INTEGRATION including capture and prep of data, facts, and assumptions</li> <li>-Centralized data in a secure CLOUD DATABASE</li> <li>-Singular, role-based REPORTING SOLUTION with visualization</li> </ul>	CHANEL
Cognitive Transformation	A cognitive, machine learning planning tool with driver-based models and forecasts configured from existing assets and IBM capabilities, with strategic customization for the highest level of efficiency, adoption, and accuracy.	IBM Watson IoT & I4.0:
Business Benefits	<ul> <li>Business growth with greater visibility into business performance, with driver and barrier understanding, for business decisions in the right business cycle.</li> <li>Business efficiency with improved forecast accuracy</li> </ul>	
Additional Information	<ul> <li>Geo: North America</li> <li>Practice Area: Watson IoT</li> <li>Priority Offering: Supply Chain Optimization</li> </ul>	

## Data based decision making – Fashion inspiration

### TOMMY NOW



- Project called "Reimagine Retail" : aim was to show how AI capabilities can give an edge in terms of speed.
- By using thousands of **Tommy images**, runways, patterns etc. : colors, **prints and patterns** came out.
- AI becomes an inspirational help, technology is impacting the creative process itself.

### MARCHESA



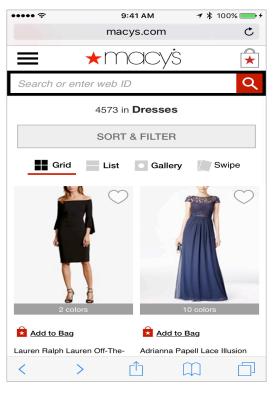
- For the 2016 Met Gala, IBM approached Marchesa, world famous high fashion designers, to create a dress designed to change colors throughout the night based on what people were saying about the event on Twitter.
- The dress represents an example of how designers can use technology to **augment their creative processes**.

### **JASON GRECH**

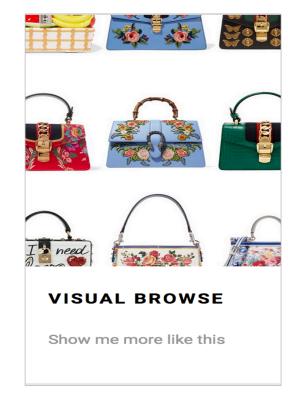


- IBM Watson is an AI system that works with humans and we chose an unexpected industry for Watson to work in: fashion.
- Using visual recognition, Watson analyzed over 500,000 images to provide insights on next season's colours and styles. His insights helped Jason Grech, Australian fashion designer to create the world's first Cognitive Collection.

## AI to deliver a superior customer experience



## PERSONAL ASSISTANT



**VISUAL SEARCH** 

## TIFFANY & CO.

#### Data driving commerce

#### INSIGHT

Smarter use of data captured on Tiffany.com could increase site revenue and power differentiated omni-channel customer experiences.

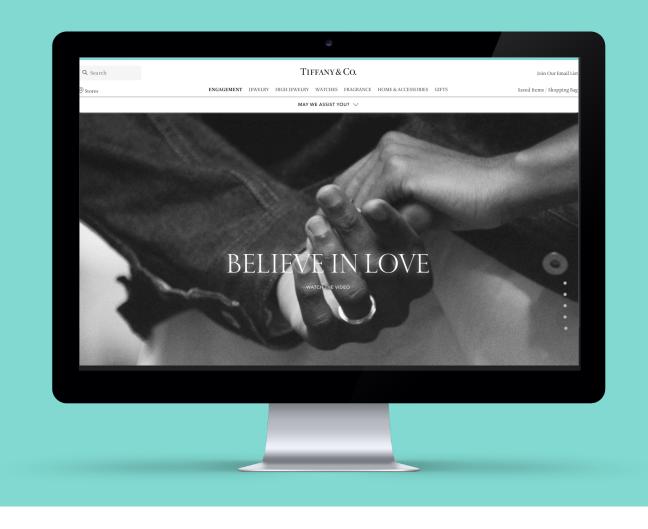
#### IDEA

IBM combined strategic planning, technology assets, and usability testing methodologies to transform Tiffany's web user experience. We implemented a data strategy to provide a comprehensive view of the customer, evolve their segmentation approach and plan a rollout of advanced analytics.

Our team analyzed 40-70 million page views per month, and deployed a series of tests to modernize the website and increase digital revenues.

#### IMPACT

- 35.5% increase in cart conversion
- 22.7% increase in users browsing the site for 10 minutes or more.
- Tiffany was named a "Digital Genius" in L2's 2015 and 2017 rankings of jewelry and watches.



IBM iX / © IBM Corporation

## Bulgari

Reinventing the customer experience through data from browsing history





#### Insight

- In-store purchases were heavily preferred
- Website received 11 million visitors, but only 30% actually register an account

#### Idea

- A compelling customer journey with targeted real time marketing campaigns
- Use core metrics to analyse customers browsing history. Behaviours on the websites, buying patterns.

#### Impact

- Improved ROI on website through interactive marketing campaigns
- Lower cost of executing inbound campaigns
- Ability to track, measure and analyse effectiveness of marketing tactics

## Cross Enterprise Data and AI Plays for Luxury and for All

#### **Intelligent Workflows**

